

# **HIGHBANK RESOURCES LTD.**

**FORM 51-102F1**

**Management's Discussion & Analysis  
for the 1st Quarter ended  
March 31, 2020**

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**HIGHBANK RESOURCES LTD.**

**(the “Company”)**

**FORM 51-102F1**

**Management’s Discussion & Analysis  
for the 1st Quarter & Year ended March 31, 2020  
(and containing information as of July 14, 2020)**

**TABLE OF CONTENTS**

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	<b>Page</b>
Item 1: Interim MD&A –Introduction & Forward-looking Statements.....	1
Section 1.1 - Date .....	2
Section 1.2 - Overall Performance and Development.....	2
Section 1.3 - Selected Annual Information .....	9
Section 1.4 – Discussion of Operations .....	9
Section 1.5 - Summary of Quarterly Results .....	10
Section 1.6 - Liquidity.....	10
Section 1.7 - Capital Resources.....	11
Section 1.8 - Off-Balance Sheet Arrangements.....	11
Section 1.9 - Transactions with Related Parties .....	11
Section 1.10 - Proposed Transactions/Commitments.....	13
Section 1.11 - Critical Accounting Estimates.....	13
Section 1.12 - Changes in Accounting Policies including Initial Adoption .....	14
Section 1.13 - Financial and Other Instruments .....	14
Section 1.14 - Other MD&A Requirements	
A. Authorized and Issued Share Capital .....	14
B. Options, Warrants & Convertible Securities Outstanding .....	14
C. Subsequent Events.....	15
D. Evaluation of Disclosure Controls and Procedures .....	15
E. Corporate Governance Disclosure .....	15
F. Risks and Uncertainties.....	16

**HIGHBANK RESOURCES LTD.**  
**(the “Company”)**

**FORM 51- 102F1**

**Management’s Discussion & Analysis for three months ended March 31, 2020**  
**(and containing information as of July 14, 2020)**

**Item 1: INTERIM MD&A AND FORWARD-LOOKING STATEMENTS**

**Introduction**

Management’s Discussion and Analysis (“MD&A”) focuses on significant factors that affected Highbank Resources Ltd.’s (the “Company” or “Highbank”) performance and factors that may affect its future performance. In order to better understand the MD&A, it should be read in conjunction with the unaudited Financial Statements and accompanying notes for the period ended March 31, 2020 as well as the comparative unaudited Financial Statements and the accompanying notes for the period ended March 31, 2019, copies of which are filed on the SEDAR website: [www.sedar.com](http://www.sedar.com).

The Company reports its financial statements in accordance with International Financial Reporting Standards (“IFRS”). The Company’s financial statements and the MD&A are presented in Canadian dollars and are intended to provide a reasonable basis for the investor to evaluate the Company’s development and financial situation.

**Forward-Looking Statements**

This MD&A contains “forward-looking information” and “forward-looking statements” which include, but are not limited to, statements or information concerning the future financial or operating performance of Highbank Resources Ltd. and its business. Forward-looking statements are projections of events, revenues, income, future economic performance or management’s plan and objective for future operations, and include, without limitation, statements with respect to the anticipated production from the *Swamp Point North Aggregate Project*. In some cases, you can identify forward-looking statements by the use of terminology such as “may”, “should”, “expects”, “plans”, “anticipates”, “believes”, “estimates”, “predicts”, “potential” or “continue” or the negative of these terms or other comparable terminology. Examples of forward-looking statements made in this MD&A include statements about the Company’s business plans; the costs and timing of its developments; its future investments and allocation of capital resources; success of exploration activities; requirements for additional capital; and government regulation of mining operations. These statements are only predictions and involve known and unknown risks, uncertainties and other factors, including: general economic and business conditions; fluctuations in worldwide prices and demand for minerals; our lack of operating history; the actual results of current exploration activities; conclusions or economic evaluations; changes in project parameters as plans continue to be refined; possible variations in grade and or recovery rates; failure of plant, equipment or processes to operate as anticipated; accidents, labour disputes or other risks of the mining industry; delays in obtaining government approvals or financing or incompleteness of development or construction activities, any of which may cause our or our industry’s actual results, levels of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by these forward-looking statements.

While these forward-looking statements and any assumptions upon which they are based are made in good faith and reflect our current judgments regarding the direction of Highbank Resources Ltd.’s business, actual results will almost always vary, sometimes materially, from any estimates, predictions, projections, assumptions or other future performance suggested herein. Except as required by applicable law, including the securities laws of Canada, the Company does not intend to update any of the forward-looking statements or conform these statements to actual results.

**In March 2020 the World Health Organization declared the outbreak of COVID-19 a global pandemic. The actual and threatened spread of the virus globally has had a material adverse effect on the global economy and; specifically, the regional economies in which the Company operates. The pandemic could continue to have a negative impact on the stock market, including trading prices of the Company’s shares and its ability to raise new capital. These factors, among others, could have a significant impact on the Company’s operations.**

**Cautionary Note to Investors Concerning Estimates of Measured and Indicated Resources.** This discussion uses the terms “measured resources” and “indicated resources”. The Company advises investors that while those terms are recognized and required by Canadian regulations, the U.S. Securities and Exchange Commission do not recognize them. **Investors are cautioned not to assume that any part or all of mineral deposits in these categories will ever be converted into reserves.**

## **NATURE OF BUSINESS**

Highbank Resources Ltd. was incorporated March 17, 1980 under the laws of the Province of British Columbia. The Company is listed on the TSX Venture Exchange as a Tier 2 mining exploration issuer, and is primarily engaged in the development of an aggregate resource property. The shares of the Company trade on the TSX-V under the symbol “**HBK**”.

### **1.1 DATE – July 14, 2020**

The following discussion and analysis was approved by the Directors of the Company and should be read in conjunction with the unaudited Financial Statements for the period ended March 31, 2020 and the Audited Financial Statements for the year-ended December 31, 2019 and the accompanying notes thereto.

### **1.2 OVERALL PERFORMANCE AND DEVELOPMENT**

#### **(i) Swamp Point North (“SPN”), Portland Canal, British Columbia**

The Company’s Swamp Point North aggregate property costs incurred in the period ended March 31, 2020 totaled \$1,934. Costs to date have been incurred totaling \$9,189,889 (including amortization) in acquiring plant buildings and equipment and mine under development expenditures for the project, and \$189,500 in reclamation bonds. During the year-ended December 31, 2019, mine under development expenditures of \$1,690,000 was written off and mining equipment of \$289,726 was reclassified as assets held for sale.

The Company earned its 100% Working Ownership Interest (the “WOF”) in 2008 to acquire the Portland Canal Aggregates Corporation (“PCAC”) earn-in interest through the payment of \$150,000 in advance royalties as required in the agreement; the issuance of 2,000,000 common treasury shares; and the completion of work program expenditures in excess of \$1,300,000.

**During 2005**, the Company commenced the first phase work program. Approximately 8,000 lbs. of sample material from test pits over 20 feet deep were extracted from the property and shipped to Levelton Consultants Ltd. (“Levelton”) of Richmond for testing. All testing was done in compliance with Canadian Standards Association (“CSA”) and American Society for Testing and Materials (“ASTM”) standards for the evaluation of construction aggregates. The Company then commissioned a 2024 line meters seismic refraction survey by Associated Mining Consultants (“AMCL”) of Calgary, Alberta. Preliminary results showed that granular materials appear at depth of up to 250 feet, which indicated considerable tonnage of sand and gravel.

**During 2006** the Company completed the following work:

- Site preparation and setup of a temporary Camp for crew accommodation and meals;
- Road building throughout the deposit and preparing sites for drill pads;
- Line cutting for seismic and other geophysics investigation;
- A 10 hole widely spaced (approx. 400 meter) Sonic Drilling program to bedrock;
- An additional 2900 meter Seismic Refraction Survey;
- Complete Airborne and Land property Survey;
- Temporary Docking facilities for float plane and other access; and
- Moving core to an off-site location and core-logging

Further testing confirmed the presence of high quality sand and gravel in approximate ratios of 51% sand and 49% gravel. Additional engineering studies were completed to crosscheck the volume calculations.

**Exploration and development work through 2007** consisted of the following:

The Company engaged Micon International to assist in the Environmental Impact Assessment. This study is a required component of the Development Permit Application for establishment of a commercial extraction operation

Associated Geosciences Ltd. (“AGL”) of Calgary, Alberta was commissioned by the Company and PCAC to prepare a NI 43-101 Technical Report on the property’s mineable sand, gravel, and aggregate resources and determine the optimal mine layout for preparation of a formal Mine Plan. G3 Consulting Ltd. conducted submarine investigation of the proposed load out site, water quality studies, fisheries studies and selected bathymetry. A remote sensing meteorological station and continuous hydrology recorders were installed on site to permit ongoing compilation of weather and surface water databases, and avian studies were conducted by Gartner Lee of Smithers, B.C., followed by wildlife and terrestrial ecosystem mapping.

The AGL resource estimate was determined from aggregate volumes estimated from depth-to bedrock measurements obtained from ten (10) cored boreholes and on the results from 4,664 metres of seismic refraction surveys undertaken by the Company in 2005 and 2006. Geophysicists from Associated Mining Consultants Ltd. of Calgary, Alberta conducted the geophysical surveys and geologists from AGL have examined the core and core logs obtained subsequently.

The geological modeling and aggregate resource estimation was completed by Susan O’Donnell, Geol.I.T., under the direction of Mr. Keith McCandlish, P.Geo., using the Gemcom-Surpac<sup>(TM)</sup> suite of geological modeling applications.

Eric Beresford, P.Eng., completed the mine planning, under the direction of Mr. Peter Cain, Ph.D., P.Eng., AGL’s Head of Mining Engineering. AGL has relied on aggregate testing results performed by Levelton Consultants of Richmond, B.C. in assessing the quality of the aggregates on the property. This testing was conducted on bulk samples collected by the Company and Portland Canal Aggregates Corporation (“PCAC”).

The Industrial Mineral Resource Estimate tables’ following provides resource volumes and tonnes for two separate areas, and a third summary table. The separate areas represent the License area held by PCAC and the area (the “extension area”) for which an Investigation Permit was issued by the BC government for PCAC:

<b>License Area Resources</b>		
<b><u>Classification</u></b>	<b><u>Volume (m3)</u></b>	<b><u>Mass (t) *</u></b>
Measured	13,618,365	29,551,852
Indicated	<u>1,848,388</u>	<u>4,011,002</u>
<b>Measured and Indicated</b>	<b><u>15,466,753</u></b>	<b><u>33,562,854</u></b>

Inferred	203,772	442,185
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#### Extension Area Resources

Classification	Volume (m3)	Mass(t)*
Measured	15,384,804	33,385,025
Indicated	2,195,467	4,764,164
<b>Measured and Indicated</b>	<b>17,580,271</b>	<b>38,149,189</b>
Inferred	831,465	1,804,279

#### Combined Area Resources

Classification	Volume (m3)	Mass(t)*
Measured	29,003,169	62,936,877
Indicated	4,043,855	8,775,166
<b>Measured and Indicated</b>	<b>33,047,024</b>	<b>71,712,043</b>
Inferred	1,035,237	2,246,464

\* The specific gravity value of 2.17 used to convert volumes to tonnes is the value used by B.C. Government to assess extraction tonnages for royalty revenue purposes.

Material located within 250 m of a drill hole and complemented by geophysical data has been classified as measured, while material located outside the 250 m radius of a drill hole but still within 125 m of a geophysical data point has been classified as indicated. Inferred resources encompass all additional material located outside the optimum range to which the data can reasonably be projected, but within the limits of mining.

**The Technical Report summarizing the above information is available on SEDAR. A news release dated November 29, 2007 was disseminated containing the preceding information and was reviewed and approved by Mr. Keith McCandlish, P.Geo. of Associated Geosciences Ltd. , the qualified person under NI 43-101, and by Mr. Peter Cain, Ph.D., P.Eng.**

On **March 27, 2008** the Company announced that it had completed its earn-in of a 100% Working Ownership Interest in the Swamp Point North—PCAC property.

#### **2009 – 2013:**

In 2012 the Company worked with B.C. Gov't. Ministry of Mines and Lands Dept. to obtain the permits to allow site clearing, construction and commence commercial production of an initial 235,000 tonnes per year of aggregates.

**November 5, 2012** the Company announced the signing of a Cooperation Agreement (“CA”) with the Metlakatla First Nation and the Metlakatla Development Corporation in the development of the Swamp Point North Aggregate (“SPNA”) project and to provide the Metlakatla with the opportunity to participate in the economic benefits arising from the development of SPNA within their traditional territory. The general terms of the CA are further described in the news release and can be viewed on the Company website at [www.HighbankResources.com](http://www.HighbankResources.com) and on SEDAR.

**January 16, 2013** – Highbank Resources Ltd. and Portland Canal Aggregates Corporation announced receipt of acceptance of the Licence of Occupation (“LoO”) renewals for both the sand and gravel quarry area, and the barge loading foreshore tenures. The LoO includes acceptance of the Tenure over Crown Land and the Management Plan. The next step is acceptance of the Notice of Work (“NoW”) which will allow the Company to commence development and move toward production of the Swamp Point North aggregate deposit.

### **Archaeological Preliminary Field Reconnaissance (“PFR”)**

On **July 26, 2013** Kleanza Consulting Ltd. (“Kleanza”) of Terrace conducted an archaeological PFR of the Phase 1 development area of Highbank’s proposed Swamp Point North aggregate quarry development (the “Development Area”). Further details of the PFR can be reviewed in the news release as filed on SEDAR and the Company website.

The Kleanza report confirmed that “no archaeological materials, features or areas of archaeological potential were identified within the Development Area (“DA”). No further archaeological survey or monitoring work is recommended for the proposed DA, provided Highbank does not significantly amend the DA boundaries”. The letter report was provided to Highbank Resources Ltd., Metlakatla and Nisga’a First Nations, Archaeology Branch of the Ministry of Forestry, Land, and Natural Resource Operations, and the Ministry of Energy and Mines (“MEM”).

### **Mine and Management Plan**

DMT Geosciences Ltd. (formerly Associated GeoSciences), with the assistance of Mr. Eric Beresford, P.Eng. has now provided Highbank with a revised mine and management plan. The text and maps/drawings encompasses the scope of work discussed and addresses the concerns raised by MEM. Micon International Limited is reviewing and compiling all the data preparing the revised Notice of Work (“NoW”) application for re-submission. Megatech Engineering Ltd. of Surrey, B.C. provided Conceptual Engineering Drawings for our Swamp Point barge Load-out Facility.

**November 19, 2013** – The Company received approval that the application for the expanded tenure area of its Swamp Point North aggregate deposit from the Ministry of Forests, Lands, and Natural Resource Operations of B.C. The tenure area is now more than double and increases the Gravel/Quarry Licence of Occupation (“LoO”) area by an additional 123.19 hectares to a total 174.19 hectares.

### **2014 Summary:**

**March 19, 2014** - The Company received the Notice of Work (“NoW”) Permit approval and a ‘Reclamation Security Request’ for the Swamp Point North Aggregate Project’. Based on the information Highbank has provided as reviewed by the Ministry of Energy and Mines (“MEM”), and referral comments received from other government agencies and First Nations regarding the NoW and Reclamation Program application dated October 31, 2013, the MEM is ready to issue a new *Mines Act* Permit. The Company remitted the initial \$45,000 reclamation security deposit.

**March 24, 2014** - Cypress Forest Consultants Ltd. of Terrace, B.C. helicoptered to Swamp Point North site and compiled a merchantable timber assessment which was used to compile the Occupant Licence to Cut (“OLTC”) application to the Ministry of Forest, Lands and Natural Resource Operations (“FLNRO”).

**April 11, 2014** - The Company remitted the final payment totaling \$189,500 for the reclamation security deposit, as required prior to the Company initialing mobilization to the Swamp Point North project site.

**April 22, 2014** - The Company received written notice from Fisheries & Oceans Canada, that they have accepted our December 4, 2013, proposal to ‘Construct a barge loading facility, comprised of barge moorage, barge mooring dolphins and a pile supported aggregate conveyor, and barge landing ramp on Portland Canal’.

**May 26, 2014** - The Ministry of Forest, Lands and Nature Resource Operations completed its review of our application for an Occupant Licence to Cut and Remove Timber (“OLTC”) and issued the Licence.

**June - July, 2014** - The first tug and barge load of equipment and supplies departed from the Port of Prince Rupert travelling north to Swamp Point in June. In July a second barge load of equipment and supplies was delivered from the Port of Prince Rupert. Contractors worked on refurbishing the existing camp trailers, setting up the additional Atco trailer (containing dry room, showers, washrooms and laundry); rebuilding the service roadways from the foreshore to the camp and plant site; repairing and upgrading the crew boat landing dock; and other site clearing.

**July 24, 2014** - Further to the receipt of our *'Mines Act' Permit dated March 19, 2014* the Company submitted to the Ministry of Energy and Mines (“MEM”) the various ‘special conditions’ and other pertinent permit approvals which are an integral part of the permit.

**August 20, 2014** - The Company finalized a contract with Foresight Innovations Ltd. (“Foresight”) of Victoria, B.C. to drive the pilings and complete the infrastructure for the Company’s barge load-out facility at Swamp Point North (“SPN”). The piling work for the barge load-out and conveyor system was completed in October. A total of 24 pilings have been installed with excellent penetration in compacted gravel to average depths of 55 -65 feet.

**September 4, 2014** - The Company received the *Mines Act Permit* which authorizes sand and gravel (aggregate) extraction activities as detailed in the NoW dated October 31, 2013.

**November 6, 2014** - The Company’s crews moved the wash/screening plant and cone crusher to their final operational location on the SPN deposit.

#### **2015 Summary:**

**April 14, 2015 - Another Major Milestone has been Reached.** Our director- Jim Place, P.Geo. was on the SPN site for the commissioning of the wash plant, cone crusher, jaw crusher and stacking conveyor systems. For further details of this milestone you can review the news release as filed on [www.SEDAR.com](http://www.SEDAR.com) or the Company website at [www.HighbankResources.com](http://www.HighbankResources.com) as well as links to the production video.

**May 4, 2015 - Highbank announced the delivery of its 1<sup>st</sup> shipment of aggregates to the Port of Prince Rupert.**

**May 5, 2015. Highbank announced the completion of a positive NI 43-101 Technical Report on a Preliminary Economic Assessment (the “PEA”) of Highbank’s Swamp Point North Aggregate Project.** Highlights of the PEA include a net present value of Cdn. \$24.3 million after tax, discounted at 8% p.a. The base case cash flows for years 1-3 from the PEA were summarized along with other details. For further information review the news release as filed on SEDAR or the Company website. The complete PEA can also be reviewed on SEDAR at [www.SEDAR.com](http://www.SEDAR.com)

**June - August, 2015.** Further site development continues, as well as the production and stockpiling of various sizes of construction aggregates in preparation for shipping. Discussions are underway with various Prince Rupert companies to facilitate stockpiling of aggregate to ensure continuity of supply for any major projects forthcoming.

#### **2016 -2017 Summary:**

**March 2, 2017** – The Company announced that it has an arrangement with a Canadian aggregate marketing company (“AMC”) that has agreed to provide marketing and customer service for the Swamp Point North (“SPN”) project. Further details of the arrangement can be reviewed in the news release as filed on [www.SEDAR.com](http://www.SEDAR.com)



**March 22, 2017 – The Company announced it has received approvals from the Ministry of Forests, Lands and Natural Resources Operations (“FLNRO”), British Columbia to renew the current Licences of Occupation for the SPN properties and foreshore (load-out area). Renewals will be for an additional fifteen (15) years from March 5, 2017.**

**December 15, 2017 –** The Company announced that a bulk sample of approximately 750 tonnes of bank run aggregate (pit-run) and quarried stone from SPN has been delivered to the Port of Prince Rupert. The material will undergo processing and product testing.

**2018 Summary:**

Additional aggregate product testing and processing was completed in January & February 2018 at GeoNorth Engineering Ltd. (Prince George) & Metro Testing Laboratories (Burnaby, B.C.), with samples also forwarded to potential construction and aggregate purchasers for their further examination.

**2019 Summary:**

Throughout the first six months of 2019 the SPN site continued on 24-7 site security and maintenance. During June 2019 the Company decided to remove the mobile, production and fuel storage equipment from the site to secure land sites to reduce further the costly 24-7 site security, insurance, and depreciation of the equipment. The job was completed in stages over the subsequent months.

**2020 Summary:**

**During the first quarter of 2020, the Company entered into an agreement with Ritchie Bros. Iron Planet to advertise online the sale of the mobile mining equipment.**

**(iv) Other**

**February 16, 2015.** As a result of a review by the British Columbia Securities Commission (“BCSC”) the Company advises investors that certain disclosures made in its news release of October 14, 2014, website, corporate presentations, investor relations information hand-outs provided at the VRIC and videos pertaining to the Swamp Point aggregate project (the “Project”) were not in accordance with National Instrument 43-101 regulations (“NI 43-101”) and the Company wishes to retract, restate, and clarify such disclosure. The Company:

- retracts statements and analyses regarding pre-tax profit, production economics, which could have been mistaken for a preliminary economic assessment (“PEA”) or as qualifying an initial mineral reserve estimate. The company clarifies that it has no PEA or mining study suitable for public disclosure;
- advises that while the Company has made the decision to put the Project into production, it is not basing its production decision on a feasibility study of mineral reserves demonstrating economic and technical viability and there may exist increased uncertainty, economic, and technical risk of failure associated with such production decision;
- retracts the use of any reference to gross in-situ aggregate values of the Project, including the value of “\$2 billion” The Company clarifies that it has not done a pre-feasibility study necessary to qualify an initial reserve;
- clarifies the disclosure of its resource in the Project as previously detailed in the preceding section 1.2 (i) Swamp Point North, Portland Canal, British Columbia

The B.C. Ministry of Energy & Mines- Mines & Mineral Resources Division have approved the extraction of up to one million tonnes of aggregate, the associated mine plan and environmental requirements pertaining to the operation. Since the operation is in Canada there are no conceivable political risks associated with the operation. Also with the First Nations agreements in place, no socio-economic difficulties are anticipated.

An established engineering company has been retained to complete a preliminary economic assessment, the findings of which will be posted on SEDAR and public announcements made disclosing the report contents as required. The Company further wishes to clarify that all non-compliant information has been either removed or will be rectified.

The disclosure of the technical information contained in this news release has been reviewed and approved by Peter Cain, Ph.D., P.Eng., who is a Qualified Person as defined under NI 43-101.

**November 22, 2017** – The Company announced it has been assigned a Legal Entity Identified (“LEI”) number. The European Union has adopted regulations that require use of the LEI as a barcode equivalent aimed at pinpointing systemic risks. For further details about the LEI, review our news release as filed on SEDAR.

**November 5, 2018** – The Company has updated and re-launched its website at [www.highbankresources.com](http://www.highbankresources.com). If you wish to receive further information on Highbank, please complete the subscription information on our ‘Contact’ page.

**July 19, 2019** - The Annual General Meeting of Highbank Resources Ltd. was held. Record Date for Shareholders eligible to vote at the AGM was June 14, 2019. At the meeting the shareholders re-elected James H. Place, Gary Musil, Victor N. Bryant, Luard J. Manning, and William J. Loucks, for the upcoming year. The scrutineer reported that there were a total of 11 shareholders holding 5,958,959 common shares represented in person or by proxy at the meeting. This represents 4.26% of the total 139,906,621 shares issued and outstanding at record date.

The results of the Election of Directors were:

<u>Nominee</u>	<u>Votes “For” &amp; %</u>		<u>Votes “Withheld” &amp; %</u>	
James H. Place	5,655,084	94.90%	303,875	5.10%
Victor N. Bryant	5,953,959	99.91%	5,000	0.09%
Gary Musil	5,655,084	94.90%	303,875	5.10%
Luard J. Manning	5,953,959	99.91%	5,000	0.09%
William J. Loucks	5,953,959	99.91%	5,000	0.09%

Shareholders approved, subject to acceptance by the TSX Venture Exchange, the Company’s Incentive Stock Option Plan (94.98 in favour). Shareholders also approved the re-appointment of Crowe MacKay LLP, Chartered Accountants as auditors for the ensuing year, and authorized the Directors to fix their remuneration (100% in favour).

Other resolutions submitted by management to shareholders for consideration were approved as presented; including the ratifying of the Company’s Advance Notice Policy (“ANP”) as attached to the Information Circular as Schedule “C”. In order for the ANP to remain in effect, the ANP must be ratified, confirmed and approved at each subsequent Annual General Meeting (95.77% in favour).

At the Directors Meeting following; the Directors appointed James H. Place as President/Chief Executive Officer & Chairman, and Gary Musil as Corporate Secretary/Chief Financial Officer. The Audit Committee appointees were: Gary Musil, William (Bill) J. Loucks, and Victor N. Bryant.

**November 11, 2019** – The TSX Venture Exchange has accepted for filing the Company’s Annual Stock Option Plan which was presented and approved by the shareholders at the AGM held on July 19, 2019.

**December 3, 2019** – The Company announced that Victor N. Bryant, former CEO/President passed away on December 1, 2019. Victor Bryant served as a Director since 2002. Luard J. Manning replaced Mr. Bryant on the Audit Committee.

### 1.3 SELECTED ANNUAL INFORMATION

		Year-ended Dec. 31, 2019	Year-Ended Dec. 31, 2018	Year-Ended Dec. 31, 2017
a.	Net Sales or Total Revenues	\$Nil	\$Nil	\$Nil
b.	Loss before Other Items <sup>(i)</sup>	(\$346,825)	(\$475,036)	(\$394,534)
c.	Net and Comprehensive Loss <sup>(ii)</sup>	(\$2,879,619)	(\$1,508,813)	(\$970,882)
d.	Loss per fully diluted share basis	(\$0.02)	(\$0.01)	(\$0.01)
e.	Total Assets	\$9,707,158	\$11,297,319	\$11,181,183
f.	Total Long-Term Financial Liabilities	\$4,094,750	\$3,837,434	\$3,267,410
g.	Cash Dividends Declared per Share	\$Nil	\$Nil	\$Nil

i. Items accounted for at year-end now included in Loss before Other Items are:

- **In 2019 \$nil.**

- **In 2018** recorded stock-based compensation expense of \$41,563 (a non-cash item); and loan bonus shares expense of \$55,000.

- **In 2017** recorded stock-based compensation expense of \$84,774 (a non-cash item); and loan bonus shares expense of \$26,690.

ii. Items accounted for at year-end included in Net and Comprehensive Loss are:

- **In 2019 recorded a write-down of property and equipment of \$3,171; an impairment on mine under development of \$1,690,000; and interest on Convertible Debentures, Promissory Notes, and Production Loans of \$656,270.**

**In 2018** recorded a write-down of property and equipment of \$18,562; a gain on debt settlement \$182,987; and interest on Convertible Debentures, Promissory Notes, and Production Loans of \$1,198,202.

- **In 2017** recorded a gain on debt settlement of \$37,000; interest on Convertible Debentures, Promissory Notes, and Production Loans of \$913,348, and deferred income tax recovery of \$300,000.

### 1.4 DISCUSSION OF OPERATIONS UP TO AND INCLUDING THE 1st QUARTER ENDED MARCH 31, 2020

The Company reports its financial statements in accordance with International Financial Reporting Standards (“IFRS”). The Company’s MD&A are presented in Canadian dollars and are intended to provide a reasonable basis for the investor to evaluate the Company’s development and financial situation. A significant part of the Company’s value is in Resource Property Interests relating to the Swamp Point aggregate project.

The Company’s Swamp Point aggregate project is currently not in production.

#### Material Expenditures:

For the three months ended March 31, 2020, the Company reported in its Statement of Comprehensive loss a net and comprehensive loss including other items of \$283,248 (\$394,459 in 2019). Total Operating Expenses before Other Items increased by \$3,629 (4.92%) for the three months ended March 31, 2020 compared to the three months ended March 31, 2019.

**Increases** in the year: Nil. Interest and bank charges were \$22,391 in 2020 (\$18,147 in 2019). Office and miscellaneous expenses combined with Rent were \$9,077 in 2020 (\$9,073 in 2019), a marginal increase. Management Fees with Wages & Salaries (accrued) were unchanged at \$37,500 in 2020 (\$37,500 in 2019). Regulatory and transfer agent fees of \$3,320 in 2020 (\$3,188 in 2019) were also a marginal increase as no additional shares were issued during the quarter and no regulatory filings occurred.

**Other Items:** The Company incurred \$43,602 additional demobilization and site storage costs in 2020 (\$nil in 2019).

**Decreases** were recorded in: Professional fees (Audit, Accounting & Legal) were unchanged at \$4,316 in 2020 (\$4,316 in 2019) as the Company had reduced activities requiring legal assistance. Travel, Promotion/Shareholder Information combined decreased to \$719 in 2020 (\$1,463 in 2019). **Other Items:** The Company recorded interest on promissory notes and convertible debentures of \$162,287 in 2020 (\$320,729 in 2019), a decrease resulting from the full accretion of the convertible debentures at the 2019 year end.

## 1.5 SUMMARY OF QUARTERLY RESULTS

The following table sets forth selected (unaudited) quarterly financial information for each of the last eight most recently completed quarters:

For the Quarterly Periods Ending on	March 31, 2020	December 31, 2019	September 30, 2019	June 30, 2019
Total Revenues	\$Nil	\$Nil	\$Nil	\$Nil
Net Loss before Other Items	(\$77,359)	(\$100,072)	(\$86,919)	(\$86,104)
Total Comprehensive Net Loss	(\$283,248)	**(\$2,036,561)	***(\$183,933)	****(\$264,666)
Basic and diluted loss per share	(\$0.00)	(\$0.01)	(\$0.00)	(\$0.00)

For the Quarterly Periods Ending on	March 31, 2019	December 31, 2018	September 30, 2018	June 30, 2018
Total Revenues	\$Nil	\$Nil	\$Nil	\$Nil
Net Loss before Other Items	(\$73,730)	(\$110,922)	(\$106,691)	(\$103,191)
Total Comprehensive Net Loss	*(\$394,459)	**(\$217,698)	***(\$435,265)	****(\$422,161)
Basic and diluted loss per share	(\$0.00)	(\$0.00)	(\$0.00)	(\$0.00)

\*March 31, 2020 quarter compared to March 31, 2019; the major increase was in demobilization costs of \$43,602 (\$Nil in 2019)

\*\*December 31, 2019 quarter compared to December 31, 2018; the major increase was due to impairment of mine under development \$1,690,000 (\$Nil in 2018) and expensing of demobilization costs \$183,353 (\$Nil in 2018).

\*\*\*September 30, 2019 quarter compared to September 30, 2018, the major decrease was in interest on promissory notes and convertible debentures of \$97,014 (\$328,574 in 2018) and share-based payment \$Nil (\$41,562 in 2018).

\*\*\*\*June 30, 2019 quarter compared to June 30, 2018, the major decrease was in interest on promissory notes and convertible debentures of \$178,562 (\$318,970 in 2018) and loan bonus shares \$Nil (\$6,000 in 2018).

## 1.6 LIQUIDITY:

At March 31, 2020 the Company has a working capital deficiency of \$5,689,834. At December 31, 2019, the Company had a working capital deficiency of \$5,404,652.

The Company is investigating other financing avenues and expects to increase working capital to

**continue administrative operations. During June 2019 the Company decided to remove the mobile, production and fuel storage equipment from the site to secure land sites to reduce further the costly 24-7 site security, insurance, and depreciation of the equipment. The job was completed in stages over the subsequent months. The Company is considering the sale of some of the equipment to cover administrative costs, repayment of the demobilization expenses incurred, and reduce arranging further demand loans and debt.**

**A portion of the current liabilities (\$789,615) is due to related parties and non-interest bearing.**

## **1.7 CAPITAL RESOURCES:**

The Company's ability to continue as a going concern in the short term is dependent upon its ability to obtain financing. The Company obtains financing by the issuance of share capital or from the disposition of its mineral prospects. Although the Company has been successful in the past in obtaining financing, there can be no assurance that it will be able to obtain adequate financing in the future or that the terms of such financing will be favorable. The Company has been advertising the Swamp Point North deposit for sale during the past year. The non-current assets are presented as 'held for sale' in the statement of financial position.

### **(a) During the 1<sup>st</sup> Quarter ended March 31, 2020 the Company completed the following:**

- (i) March 12, 2020 – The Company arranged a demand loan from an arm 's length party for \$30,000 to assist in completing the demobilization, land storage fees, and repairs to various mobile mining equipment in preparation for online advertising for sale.**

### **Commitments**

The Company has no further commitments for capital expenditures (including exploration and development) on the Swamp Point North aggregate project. It has earned its 100% Working Ownership Interest in the project, and continues to develop the project at its own pace.

## **1.8 OFF-BALANCE SHEET ARRANGEMENTS**

The Company has no long-term debt other than the convertible debentures, does not have any used lines of credit or other arrangements in place to borrow funds, and has no undisclosed Off-Balance Sheet Arrangements.

## **1.9 TRANSACTIONS BETWEEN RELATED PARTIES**

- a. Management fees of **\$22,500** were incurred with a company controlled by the President of the Company, (2019 - \$22,500).

**November 1, 2015 – The Company entered into a Management Agreement with Geomorph Consulting (Jim Place). Details of the agreement include the following:**

On November 1, 2015 the Company entered into a Management Agreement (the "Agreement") with Geomorph Consulting, and James Place (the "Consultant") whereby the Company has agreed to pay a monthly fee of \$7,500 per month, plus applicable taxes (the "Fees") with a term of twenty-four months. The Company will also reimburse the Consultant for all reasonable business, travel, hotel, entertainment and other out-of-pocket expenses which are incurred by the Consultant in the provision of his services. A termination clause has been included whereby the Consultant is entitled to the following fees resulting from change of control or termination by the Company:

- (i) 3 times the Fee if the Consultant is terminated within the first six months of this agreement;
- (ii) 5 times the Fee if the Consultant is terminated within six months and one day to one year of this agreement;
- (iii) 10 times the Fee if the Consultant is terminated from one year thereafter of this agreement.

“Change of Control” means any event, including an amalgamation, merger or consolidation that causes:

- (i) A third party to own or control, directly or indirectly, 50% or more of the voting shares of the Company;
- (ii) A third party to own or control, directly or indirectly, sufficient voting shares in the Company to elect a majority of the directors of the Company;
- (iii) An assignment, sale, or transfer by the Company of all or substantially all of the Company’s business to a third party or to an affiliate or a wholly owned subsidiary; or
- (iv) An assignment, sale, or transfer by the Company of all or substantially all of the Company’s assets to a third party or to an affiliate or a wholly owned subsidiary.

Further details of the agreement can be reviewed on [www.SEDAR.com](http://www.SEDAR.com) under Highbank Resources Ltd. filings.

An amount of **\$394,425 (incl. GST) remained outstanding as at March 31, 2020** to Geomorph Consulting.

**November 1, 2019 – The Management Agreement with Geomorph expired. The Agreement was renewed in accordance with the clause which stated that the Agreement shall be automatically renewed for a consecutive twenty-four (24) month term, subject to termination in accordance with this Agreement.**

- b. Office, Accounting Service Salaries and benefits totaling **\$15,000** (2019 - \$15,000) were incurred with the Chief Financial Officer (the “CFO”).

**On June 1, 2014 the Company amended the Office Services Agreement with the CFO for a term of 24 months.** Thereafter, this agreement shall be automatically renewed for consecutive twenty-four (24) month terms, subject only to termination in accordance with the Agreement. In addition to the CFO’s salary of \$5,000 per month (the “Fee”), the CFO shall be entitled to the following benefits:

- (i) Parking – The Company shall provide monthly paid parking for the CFO if requested.
- (ii) Dental & Extended Health – 100% of the premiums shall be paid by the Company.
- (iii) Annual Vacation – Six (6) weeks paid vacation, to be taken at the discretion of the CFO.
- (iv) Statutory Holidays – To be paid as defined in the Employment Standards Act (British Columbia).

A Termination clause was included as follows:

The Company may terminate the Agreement at any time by giving the CFO written notice of such termination. In the event of termination of the Agreement by the Company for any reason other than a termination under ‘Termination for Default’, the Company shall pay the CFO an amount that is 14 times the Fee (the “Termination Payment”), within 15 business days of the day that one party gives notice of termination of the Agreement to the other, or the day on which the CFO deceases, as applicable; including other general terms.

An amount of **\$270,040 remained outstanding as at March 31, 2020** to the Chief Financial Officer for salaries and expenses.

- c. Rent totaling **\$7,050** (2019 – 7,050); Office Services of **\$1,740** (2019- 1,740) were incurred with a corporation related by common Directors.
- d. The following amounts are due to related parties:
  - (i) Directors of the Company \$270,040 at March 31, 2020 (\$255,015 at December 31, 2019).
  - (ii) Companies with common officer and directors \$101,524 at March 31, 2020 (\$95,371 at December 31, 2019)
  - (iii) Companies owned by an Officer/Director of Company \$418,050 at March 31, 2020 (\$394,425 at December 31, 2019).
  - (iv) Promissory notes/loans with a Director of the Company totaling \$175,000.
- e. The following amounts are due from related parties:
  - (i) Companies with common directors \$2,218 at March 31, 2020 (\$2,154 at December 31, 2019)

The transactions above have been in the normal course of operations and, in management’s opinion, undertaken under similar terms and conditions as transactions with unrelated parties.

## **1.10 PROPOSED TRANSACTIONS/COMMITMENTS**

N/A

## **1.11 CRITICAL ACCOUNTING ESTIMATES**

Our financial statements have been prepared in conformity with International Financial Reporting Standards (“IFRS”) and form the basis for discussion and analysis of critical accounting policies and estimates. Management is required to make estimates and assumptions that affect the report amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Significant financial statement areas requiring the use of management estimates relate to the determination of impairment of assets and their useful lives for amortization, the fair value of financial instruments and share-based compensation, provision for restoration, and the recoverability of future income tax assets. Financial results as determined by actual events could differ materially from those estimates.

### Risk management:

The Company’s mineral property holdings and exploration activities create potential exposure to environmental liabilities, including site reclamation. The Company is currently entering the development stage of its main Canadian property interest and has accrued \$94,750 as initial site reclamation costs. The Company records liability for site reclamation when determinable on a systematic accrual basis in the period in which such costs can be reasonably determined.

The Company’s approach to managing liquidity risk is to ensure that it will have sufficient liquidity to meet liabilities as they come due. Due to current economic conditions in capital markets the Company has a high risk associated with liquidity.

### Share-based payment:

The Company operates an employee stock option plan. Share-based payments to employees are measured at the fair value of the instruments issued and amortized over the vesting periods. Share-based payments to non-employees are measured at the fair value of goods or services received or the fair value of the equity instruments issued, if it is determined the fair value of the goods or services cannot be reliably

measured, and are recorded at the date the goods or services are received. The corresponding amount is recorded to the option reserve. The fair value of options is determined using a Black–Scholes pricing model which incorporates all market vesting conditions. The number of shares and options expected to vest is reviewed and adjusted at the end of each reporting period such that the amount recognized for services received as consideration for the equity instruments granted shall be based on the number of equity instruments that eventually vest.

## 1.12 CHANGES IN ACCOUNTING POLICIES INCLUDING INITIAL ADOPTION

None

## 1.13 FINANCIAL AND OTHER INSTRUMENTS

The Company's financial instruments consist of cash, reclamation bond, trade payables and accrued liabilities, promissory notes, convertible debentures, production loans, and due to and from related parties. Unless otherwise noted, it is management's opinion that the Company is not exposed to significant interest, currency or credit risks arising from the financial instruments. The fair value of these financial instruments, except the convertible debentures, approximates their carrying value due to their short-term maturity or capacity of prompt liquidation.

## 1.14 OTHER MD&A REQUIREMENTS

Additional Information related to the Company is on SEDAR at [www.sedar.com](http://www.sedar.com) as well as the Company's website [www.highbankresources.com](http://www.highbankresources.com).

Effective **January 1, 2020** the Company's registered and records office and solicitor has moved to Suite 1400, 1125 Howe Street, Vancouver, B. C. V6Z 2K8

### A. Authorized and Issued Share Capital as at July 14, 2020

Authorized: Unlimited common shares without par value.  
Issued and outstanding: **139,906,621** common shares.

### B. Options, Warrants & Convertible Securities Outstanding as at July 14, 2020

The following options, warrants, and convertible securities were outstanding as at July 14, 2020

<b>Options</b>		
<b>Number</b>	<b>Exercise Price</b>	<b>Expiry Date</b>
600,000	0.05	July 24, 2020
400,000	0.10	November 1, 2020
250,000	0.10	December 23, 2020
800,000	0.10	February 16, 2021
4,000,000	0.05	September 18, 2021
<b>6,050,000</b>		

<b>Warrants</b>		
<b>Number</b>	<b>Exercise Price</b>	<b>Expiry Date</b>
<b>Nil</b>		



<b>Convertible Debentures</b>		
<b>Amount</b>	<b>Exercise Price</b>	<b>Expiry Date</b>
\$ 2,700,000	\$0.10	April 7, 2019
1,300,000	\$0.10	August 7, 2019
<b>\$ 4,000,000</b>		

\* \$2,700,000 were not converted on April 7, 2019 and \$1,300,000 were not converted on August 7, 2019. The Company is negotiating an extension of the expiry date and a new conversion price.

### C. Subsequent Events following March 31, 2020 to July 14, 2020

Subsequent to year end and continuing past the March 31, 2020 quarter ended, the Company engaged Ritchie Bros. and IronPlanet (online sales division) to advertise for sale the mobile mining equipment. The major barge load-out conveyor system asset and Atco trailer camp and associated buildings remain on the Swamp Point North site.

### D. Evaluation of Disclosure Controls and Procedures

An internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. The Company operates with a small executive board and internal staff. Accordingly, lack of segregation of duties is an identified internal control weakness. There have been no significant changes in the company's system of internal financial controls over the past year.

In contrast to the certificate required for non-venture issuers under National Instrument 52-109 *Certification of Disclosure in Issuer's Annual and Interim Filings* (NI 52-109), this Venture Issuer Basic Certificate does not include representations relating to the establishment and maintenance of disclosure controls and procedures (DC&P) and internal control over financial reporting (ICFR), as defined in NI 52-109.

#### **Note to Reader**

In particular, the certifying officers are not making any representations relating to the establishment and maintenance of controls and other procedures designed to provide reasonable assurance that information required to be disclosed by the issuer in its annual filings, interim filings or other reports filed or submitted under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation.

Investors should be aware that inherent limitations on the ability of certifying officers of a venture issuer to design and implement on a cost effective basis DC&P and ICFR as defined in NI 52-109 may result in additional risks to the quality, reliability, transparency and timeliness of interim and annual filings and other reports provided under securities legislation.

### E. Corporate Governance Disclosures

The Company has submitted to its members and shareholders details in the Information Circular dated **June 14, 2019** the Corporate Governance Disclosure guidelines that have been presented to the Board of Directors for periodic review. Some of these guidelines are: Outlining the Company's business and implementation of appropriate systems to manage any associated risks, communications with investors and the financial community and the integrity of the Company's internal control and management information systems. The Management of the Company periodically updates directors with regulatory policy changes. The Board has found that the

fiduciary duties placed on individual directors by the Company's governing corporate legislation and the common law and the restrictions placed by applicable corporate legislation on an individual director's participation in decisions of the Board in which the director has an interest have been sufficient to ensure that the Board operates independently of management and in the best interests of the Company. The Company's Information Circular can be reviewed on [www.Sedar.com](http://www.Sedar.com)

## **F. Risks and Uncertainties**

The Company's principal activity is aggregate mine exploration and development. Companies in this industry are subject to many and varied kinds of risks, including but not limited to, environmental, commodity prices, political and economic.

The Company has no producing properties, no significant source of operating cash flow and consequently no sales or revenue from operations. The Company has limited financial resources. However, substantial expenditures were made in the year-ended December 31, 2014 in order to advance the Swamp Point project to a production stage. The Company advises that while it has made the decision to put the Swamp Point project into production, the Company is not basing its production decision on a feasibility study of mineral reserves demonstrating economic and technical viability. There exists an increased economic and technical risk of failure associated with such a production decision.

Other property interest, in which the Company has a net smelter return, is in the exploration stages only, is without and may not result in any discoveries of commercial mineralization, and have no ongoing mining operations. Mineral exploration involves a high degree of risk and few properties, which are explored, are ultimately developed into producing mines, the result being the Company will be forced to look for other exploration projects.

The Company is subject to the laws and regulations relating to environmental matters in all jurisdictions in which it operates, including provisions relating to property reclamation, discharge of hazardous materials and other matters.

# HIGHBANK RESOURCES LTD.

## CORPORATE DATA

### HEAD OFFICE

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E-Mail: [gmusil@highbankresources.com](mailto:gmusil@highbankresources.com)  
Website: [www.highbankresources.com](http://www.highbankresources.com)

### Directors and Officers

James H. Place, P.Geo., CEO/President, Director  
Gary Musil, CFO, Secretary/Director  
Luard J. Manning, P. Eng. (Mining), Director  
William (Bill) J. Loucks, CPA, CA, Director

### Registrar and Transfer Agent

AST Trust Company (Canada) - formerly  
CST Trust Company  
Suite 1600, 1066 West Hastings Street  
Vancouver, B.C.,  
V6E 3X1

### Solicitors

Fang & Associates  
Barristers & Solicitors  
Suite 1400, 1125 Howe Street  
Vancouver, B.C. V6Z 2K8

### Auditors

Crowe MacKay LLP  
Chartered Professional Accountants  
Suite 1100 - 1177 West Hastings Street  
Vancouver, B.C. V6E 4T5

### Listing

TSX Venture Exchange  
Symbol: **HBK**  
Frankfurt Stock Exchange  
Symbol: **V7O**

### Share Capitalization (March 31, 2020)

Authorized: Unlimited  
Issued & Outstanding: **139,906,621**